



PPB GROUP BERHAD

57th ANNUAL GENERAL MEETING
14th May 2026

Presented by:

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Information in this presentation may contain projections and forward-looking statements that reflect the Company's current views in respect of future events and financial performance. These views are based on current assumptions which are subject to various risks and which may change over time. No assurance can be given that future events will occur, that projections will be achieved, or that the Company's assumptions are correct. Actual results may differ materially from those projected.

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AGENDA

FY2025 Financial Highlights

Dividend

Performance Review by Business Segments

Business Outlook and Key Priorities

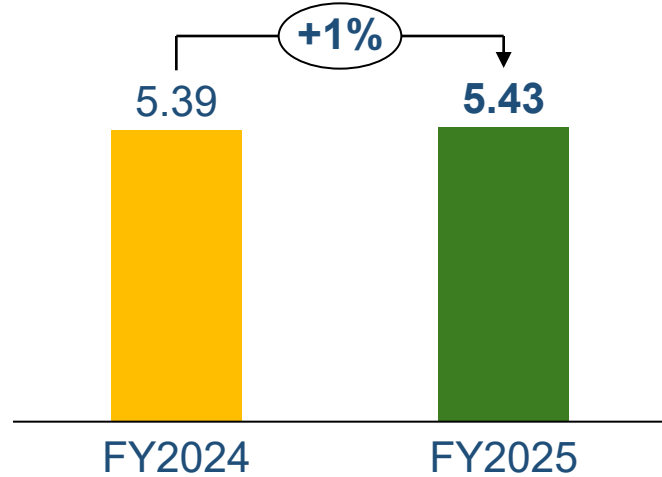
Sustainability and Corporate Social Responsibility



FY2025 Financial Highlights

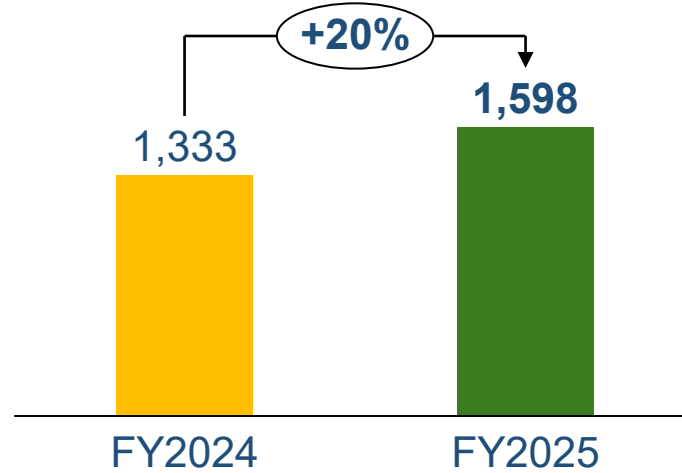
Revenue

RM'billion



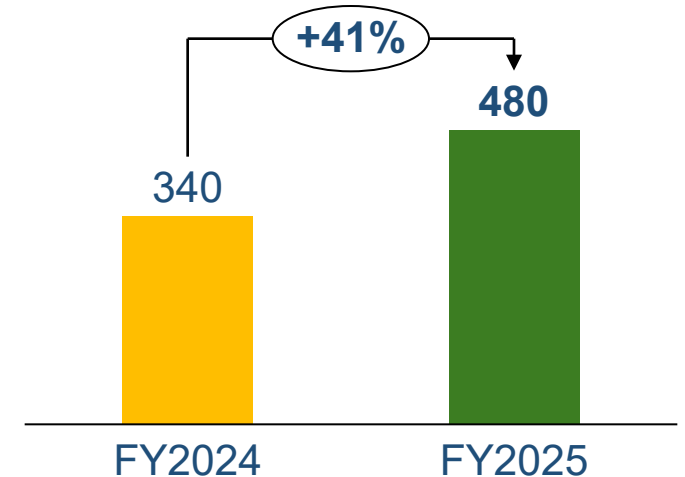
Profit before impairment & tax

RM'million



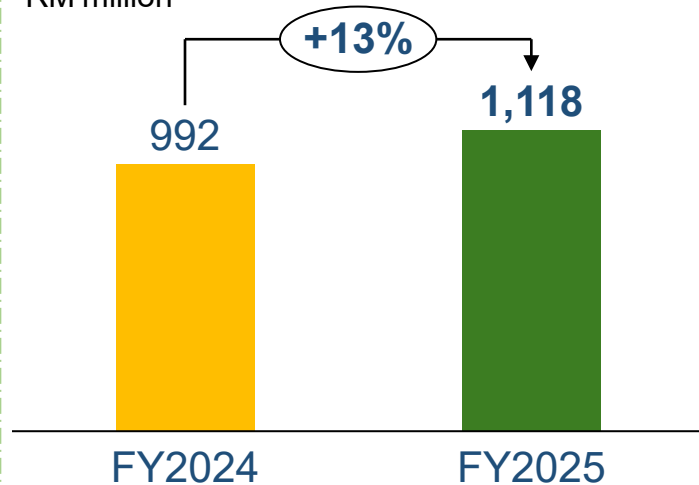
Profit from core businesses

RM'million



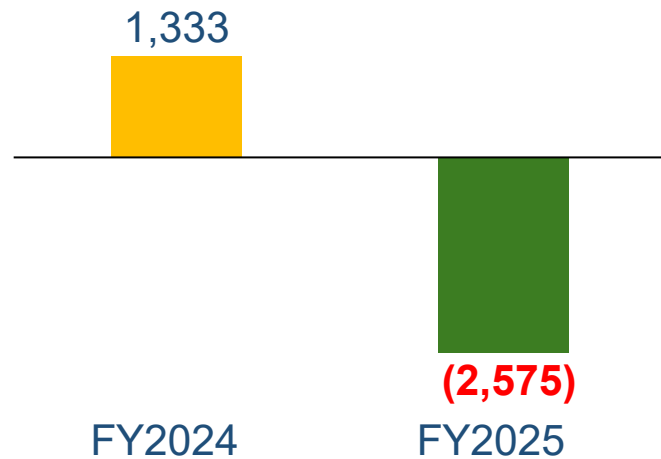
Share of Wilmar's profit

RM'million



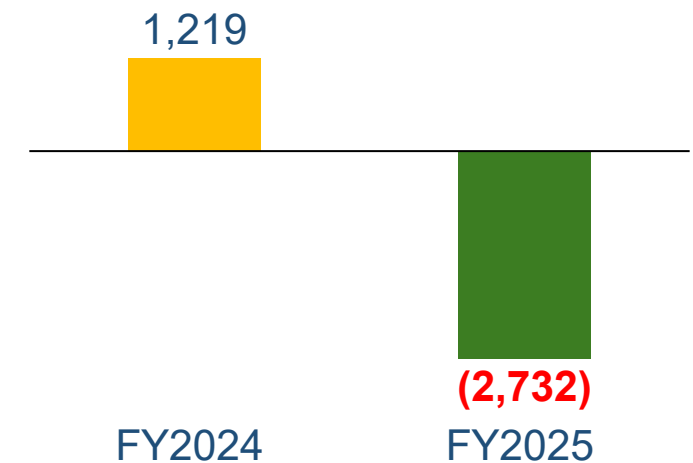
Profit/(Loss) before taxation

RM'million



Net profit/(loss)

RM'million

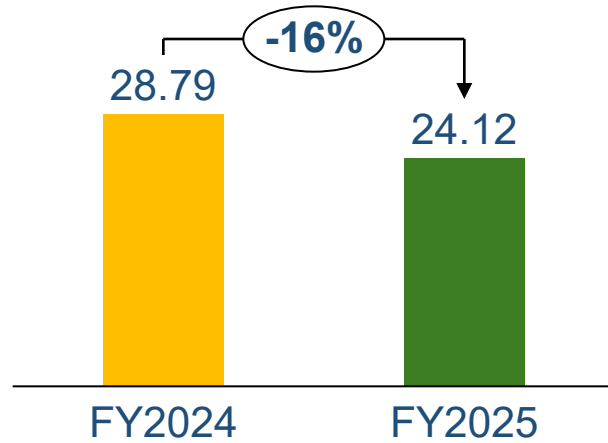




FY2025 Financial Highlights (continued)

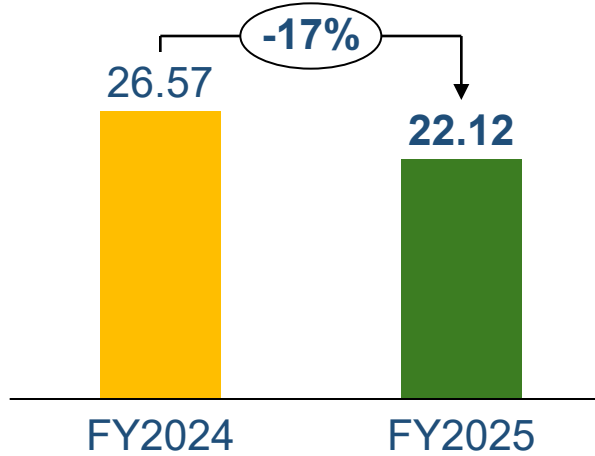
Total assets

RM'billion



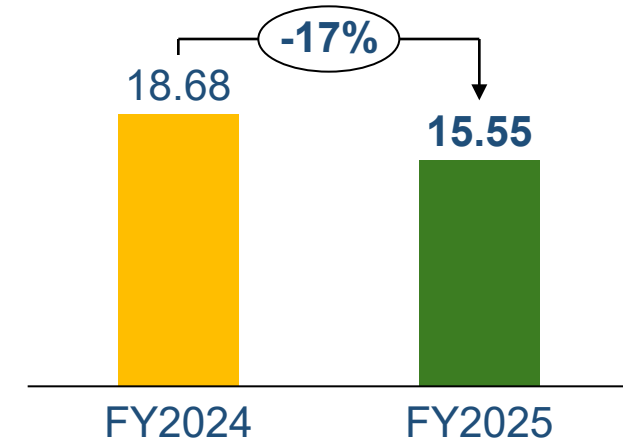
Shareholders' funds

RM'billion



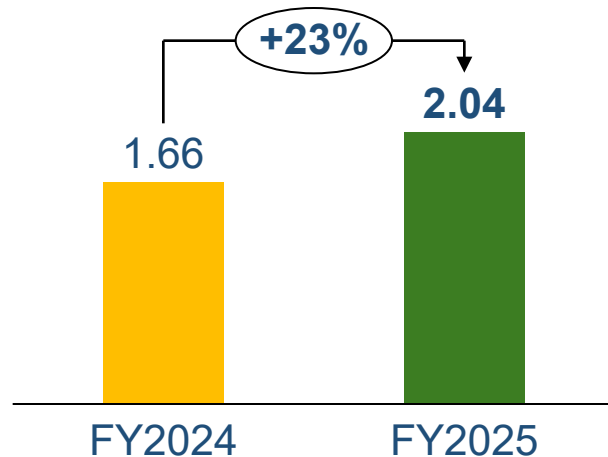
Net assets per share

RM



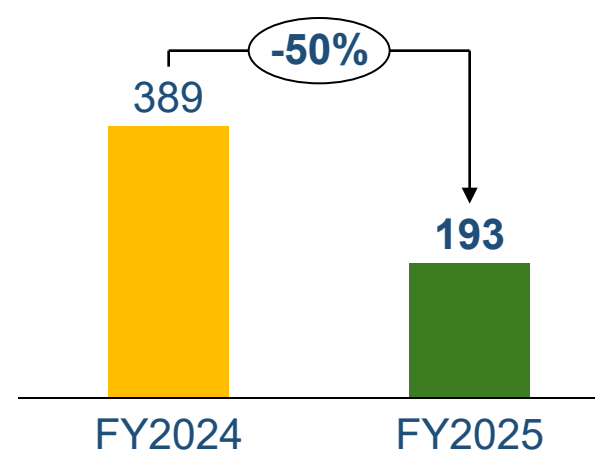
Cash and bank balances

RM'billion



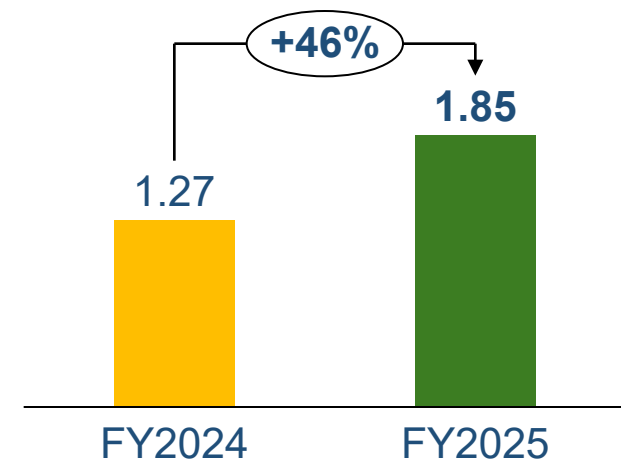
Borrowings

RM'million



Net cash

RM'billion





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FY2025 Financial Highlights

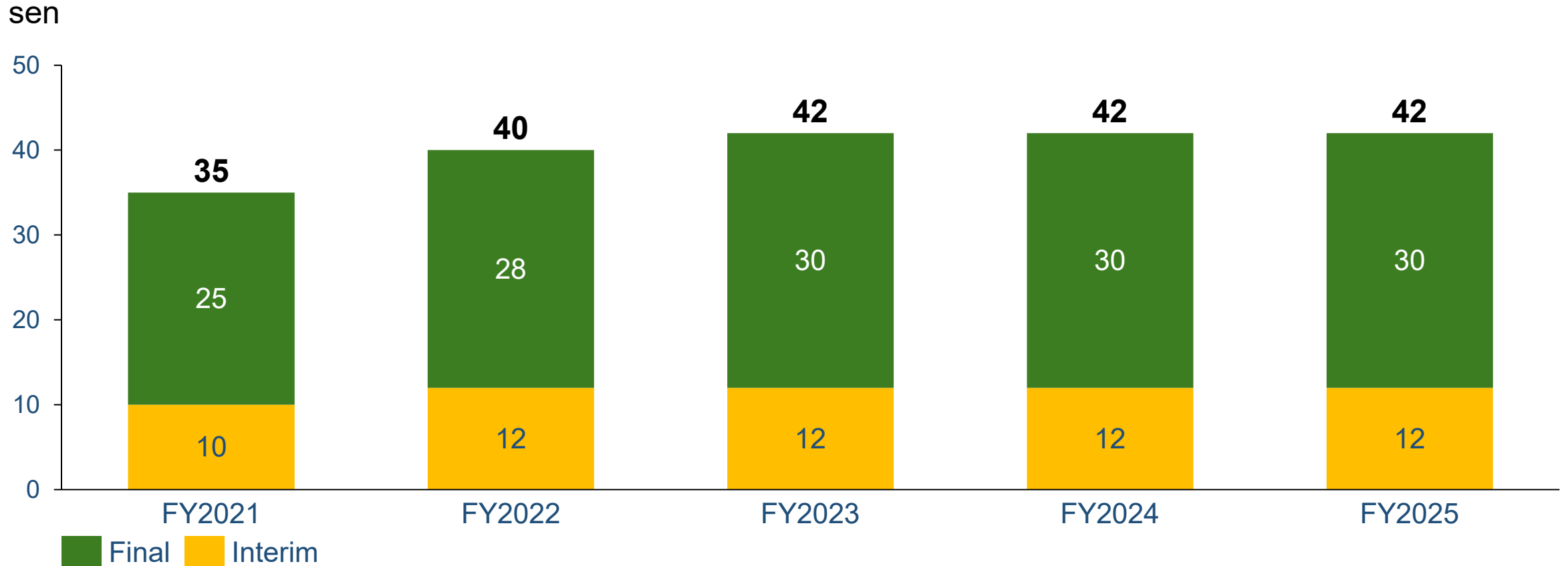
Dividend

Performance Review by Business Segments

Business Outlook and Key Priorities

Sustainability and Corporate Social Responsibility

Proposed final dividend – 30 sen per share



The annual dividend of 42 sen paid/payable underscores our continued commitment to delivering consistent and sustainable returns to shareholders.



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Major Segments at a Glance

Grains and Agribusiness

Flour milling & manufacturing of animal feed, wheat & maize trading, production of day-old-chicks, eggs & other related downstream activities

Capacity

Flour milling	Animal feed milling	Livestock farming	
4,870 mt/day	66,000 mt/month	3.0 mil DOC/month	20.5 mil eggs/month

Segment revenue (RM'000)

<u>2025</u>	<u>2024</u>	<u>Change</u>
3,791,675	3,948,675	▼ 4%

Segment profit (RM'000)

<u>2025</u>	<u>2024</u>	<u>Change</u>
392,968	321,256	▲ 22%

- Segment revenue decreased by 4% to RM3.8 billion.
- Segment profit for FY2025 increased by 22% to RM393 million, mainly attributable to the improved performance in the flour and feed sub-segments.

Major Segments at a Glance (continued)

Consumer Products		
Marketing & distribution of edible oils & consumer products , production and distribution of frozen food & bakery products		
Consumer Products Distribution	Bakery	Food Processing
450,000 sq ft warehouse capacity	2 lines total 16,000 loaves/ hour	2 production lines

Segment revenue (RM'000)		
<u>2025</u>	<u>2024</u>	<u>Change</u>
886,176	784,241	▲ 13%
Segment profit (RM'000)		
<u>2025</u>	<u>2024</u>	<u>Change</u>
6,654	6,454	▲ 3%

- Revenue increased by 13% to RM886 million.
- Excluding a gain from the acquisition of a subsidiary of RM4.5 million, segment profit for FY2025 was lower by 66% to RM2.2 million primarily due to higher operational costs.



Major Segments at a Glance (continued)

Film Exhibition and Distribution

Exhibition & distribution of movies & content

- 54% market share in Malaysia
- Owns 40% equity interest in Galaxy Studio (third largest cinema chain in Vietnam)

Film exhibition	Film distribution
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505 screens	110 films
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Segment revenue (RM'000)

<u>2025</u>	<u>2024</u>	<u>Change</u>
681,646	587,056	▲ 16%

Segment profit (RM'000)

<u>2025</u>	<u>2024</u>	<u>Change</u>
68,582	3,660	▲ >100%

- Revenue increased by 16% to RM682 million.
- Segment profit increased significantly to RM69 million in FY2025, driven by improved admission, higher box office collections and concession income.



Major Segments at a Glance (continued)

Property

Letting of **commercial properties** & development of **residential & commercial properties**

Investment Properties	Property Development	Project Management
<ul style="list-style-type: none"> ▪ Cheras Leisure Mall ▪ Cheras Plaza ▪ New World Park ▪ Whiteaways Arcade ▪ Megah Rise Mall 	<ul style="list-style-type: none"> ▪ Megah Rise Residensi ▪ Taman Tanah Aman ▪ Lumina Bedong 	<ul style="list-style-type: none"> ▪ Southern Marina Residences ▪ The Linc

Segment revenue (RM'000)

<u>2025</u>	<u>2024</u>	<u>Change</u>
62,589	52,179	▲ 20%

Segment profit (RM'000)

<u>2025</u>	<u>2024</u>	<u>Change</u>
6,782	11,520	▼ 41%

- Revenue increased by 20% to RM63 million.
- Excluding an impairment on investment property at the associate level of RM8.4 million, segment profit was higher at RM15 million, mainly due to better mall performance and profit from sales of properties.

Major Segments at a Glance (continued)

Other operations

Contributed mainly by **18.8% associate, Wilmar International Limited (“Wilmar”)**, one of Asia’s largest integrated agribusiness groups

Wilmar Revenue

USD 70.4 billion,
▲ 5%

Wilmar Net Profit

USD 1.4 billion,
▲ 21%

Segment revenue (RM'000)

<u>2025</u>	<u>2024</u>	<u>Change</u>
9,762	13,736	▼ 29%

Segment (loss)/profit (RM'000)

<u>2025</u>	<u>2024</u>	<u>Change</u>
(3,013,838)	1,025,698	n.m

- Lower segment revenue by 29% to RM10 million.
- Excluding the impairment on Wilmar of RM4.17 billion, segment profit was higher by 13% to RM1.16 billion.
- Contribution from Wilmar was higher by 13% to RM1.12 billion.



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Operating Environment – Key Developments

1

Geopolitical tensions and Middle East conflicts continue to create market uncertainty



2

Higher fuel prices driving increased shipping and logistics costs



3

Elevated input and operating costs, including packaging materials



4

Evolving consumer behaviour to become more selective and value-conscious in their spending





Grains & Agribusiness

Business Outlook and Key Priorities

- **Essential staple business** with **resilient underlying demand**
- Ability to **manage grain price volatility** through **disciplined procurement and hedging activities**
- Current **cost pressures** mainly from **logistics, packaging materials and energy**
- Focus on **cost discipline, operational efficiency and consistent product quality**
- **Strengthen customer base and market position** through competitive offerings



Consumer Products

Business Outlook and Key Priorities

- Operating in a **more cost-pressured and competitive environment**
- **Consumer spending more cautious** due to higher cost of living
- **Demand for essential food products** remains relatively resilient
- Focus on **productivity improvements** and **prudent cost management**
- **Strengthen market presence** through product innovation, product range expansion and distribution efficiency



New Products

- Pasteurised liquid egg white



- Pasteurised 5%/ 10% salted egg yolk



- Pasteurised liquid egg yolk



- Soft boiled egg





New Products

- Arawana Brand seasoning soy sauce and sesame oil



- Masimo Oyatsupan - Japanese Style Soft Roll (yuzu white peach and Sakura lychee flavour)



- Meizan Macaroni and egg noodles





Film Exhibition & Distribution

Business Outlook and Key Priorities

- **Expect softer performance** in early part of the year due to timing of movie releases
- **Positive outlook** supported by improved content slate, with **stronger line-up of international and local titles** in the remaining months
- Remain focused on **cost discipline and operational efficiency**
- **Non-ticket revenue (concessions, F&B, events)** remains a key contributor for revenue diversification

2026 MOVIE LINE-UP

The Devil Wears Prada 2



TOY STORY 5



MINIONS & MONSTERS



LOCAL MOVIES TO BE CONFIRMED

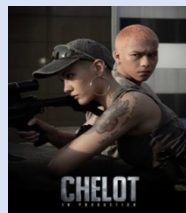
KHAWARIJ



THE ORIGINAL GANGSTER



CHELOT



TAKLUT 2: OP DAULAT



BLACK OPS



DUNE: PART THREE



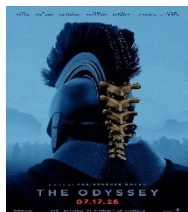
THE FURIOUS



DISCLOSURE DAY



THE ODYSSEY



TERBANG



HIGH COUNCIL KUDRAT 1968



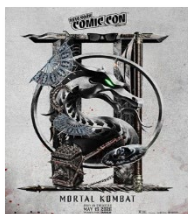
THE GREAT BEYOND



ANGRY BIRD 3



MORTAL KOMBAT II



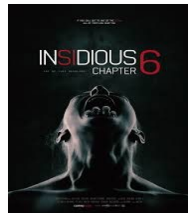
MASTERS OF THE UNIVERSE



SPIDER-MAN: BRAND NEW DAY



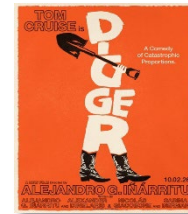
INSIDIUS: THE BLEEDING WORLD



AVENGERS: ENDGAME (RE-RELEASE)



DIGGER



CAT IN THE HAT



AVENGERS: DOOMSDAY



THE MANDALORIAN & GROGU



SUPERCILL: WOMAN OF TOMORROW



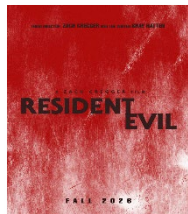
MOANA



PAW PATROL: THE DINO MOVIE



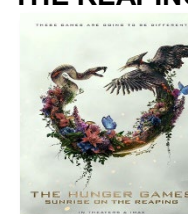
RESIDENT EVIL



STREET FIGHTER



THE HUNGER GAMES: SUNRISE ON THE REAPING



JUMANJI 3



MAY

JUN

JUL

AUG

SEP

OCT

NOV

DEC

Property Segment



Key Priorities

- **Drive Lumina Bedong township** sales through targeted marketing and promotions.
- **Enhance mall performance** through asset upgrades
- Improve occupancy, footfall and tenant mix
- Focus on stable and sustainable performance



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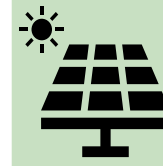
Key Sustainability Highlights



Adopted the **IFRS** global sustainability reporting standards with the IFRS S2 in 2025, and IFRS S1 and S2 by 2027.



Set a target to **reduce Scope 1 and 2 emissions by 42%** by 2030, from a 2024 baseline.



Invested **RM16.9 million** in solar projects, with 7.2 MWp of installed capacity.



Utilised **6.6 million kWh** of solar energy, avoiding approximately 5,000 tCO₂e.



Diverted 85% of non-hazardous waste from landfill.



Contributed **RM3.6 million in CSR initiatives**, benefitting over 43,000 recipients.

Thank You